

KUWAIT ENERGY PLC

Company Profile



January 2018

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Estimates of reserves and resources are inherently speculative and involve numerous uncertainties. The reserves, contingent resources and prospective resources estimates contained in this document are all audited by Gaffney Cline Associates ("GCA") for the purpose of providing estimates as of 31 December 2016. The production figures are based on YE 2017, and the Financial figures are based on our last issued consolidated financial report and are reflective of YTD-Sept 2017 results.

Company Overview

Focused on proven oil regions in MENA



Diversified Asset Portfolio(1)

BEA ERQ Block 9 Siba Kuwait Sennan Area A Egypt Block 5 Block 49 Production Development Exploration

- Since establishment in 2005, Kuwait Energy has built a diversified, majority operated asset portfolio⁽²⁾
- Established track record; recognised by governments and peers as a trusted and capable partner
- Shareholder focused and prudent financial policy

Company Highlights

Assets across four countries, seven operated (2)

810⁽³⁾ 2P WI reserves, 85% liquids

1,040⁽³⁾
2C WI resources, 86% liquids

26.8 *kboepd YE 2017 average WI production*⁽¹⁾

Source: Company filings, GCA report.

Company Highlights



- 1 Majority operated asset portfolio and established track record of reserves and production growth
- Significant growth opportunity in Block 9 and Siba developments, supported by cash flow from diversified producing assets in the portfolio
- Strategic focus on producing and development assets and one of the largest 2P reserve base amongst peers
- Indigenous company in the MENA region, recognised by governments and peers as a trusted and capable partner
- Shareholder focused, prudent financial policy
- Experienced management team

Portfolio Overview





Source: Company filings, GCA report. Totals may differ from sums of line items presented as a result of rounding.

⁽¹⁾ Reserves and resources figures based on GCA report as at 31 December 2016. (2) Mansuriya field is currently under administrative hold.

⁽³⁾ Yemen production has been suspended due to security situation since April 2015. (4) Oman reserves not included due to service contract restrictions.

Strategy for Sustainable Growth



Striving to deliver diversified, cost effective and low risk growth

Focus on the MENA region

- Proven, prolific hydrocarbon basins, low cost operations
- Regional relationships and track record

Leverage local knowledge and expertise

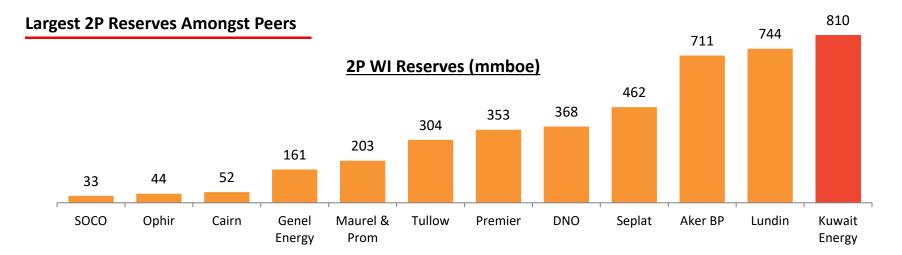
- Regional champion; access to new opportunities
- Enhance operational effectiveness and reduce risk

Emphasis on production & development over exploration

- Majority operated assets
- Flexibility and cost management

Prudent financial strategy

- Established risk management function
- Shareholder focused financial policy



MENA Focused Low Cost Operator



Low Cost Operator

- Average finding cost of \$0.3/boe between 2013 and 2015⁽¹⁾ and opex of \$5.2/boe over the last 2 years
- Breakeven oil price of \$21/bbl on key Iraqi project

Significant growth opportunity in Block 9 and Siba developments

- With gross 1.1 bnboe 2P / 1.6 bnboe 2C, Block 9 offers a significant growth opportunity
- Siba gas production planned to go onstream in 2018

Strong track record of delivery

- MENA reserves growth from 18 to 810 mmboe between 2008 to 2016 and production from 6 to 26.8 kboe/d in 2017
- Stable management team with long history of operating and investing in the MENA region

Iraq: Production & Development

الله امكبر

Assets: Block 9*, Siba*, Mansuriya⁽²⁾

2017 WI Avg Production: 9.6 kboe/d

2016 WI 2P: 777 mmboe, **2C:** 1,006 mmboe

Egypt: Core Production



Assets: Abu Sennan*, BEA*, Area A*, ERQ

2017 WI Avg Production: 14.9 kboe/d

2016 WI 2P: 27 mmboe, **2C**: 18 mmboe

Other Assets: Oman⁽³⁾⁽⁴⁾, Yemen



Assets: KSF (Oman), Block 5*⁽⁵⁾ & Block 49*⁽⁵⁾

(Yemen)

2017 WI Avg Production: 2.4 kboe/d

2016 WI 2P: 6 mmboe, **2C:** 16 mmboe

Source: Company filings, GCA report.

Note: Reserves and resources figures based on GCA report as at 31 December 2016, excludes Oman reserves due to service contract restrictions.

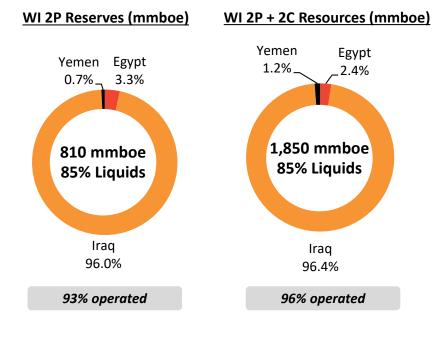
Existing Production Supports Iraq Development



Historical Production Growth Driven by Egypt

WI Average Production (kboe/d) 2008 - 2016 CAGR 19% 2008 2009 2010 2011 2012 2013 2014 2015 2016 ■ Egypt ■ Other

Iraqi Reserves & Resources to Drive Future Growth



- Egypt has been the key driver of growth since 2008 with 25 discoveries resulting in 50% exploration drilling success rate
- Kuwait Energy expects Iraqi assets to contribute to production growth from 2017

Solid, Well-Funded Balance Sheet

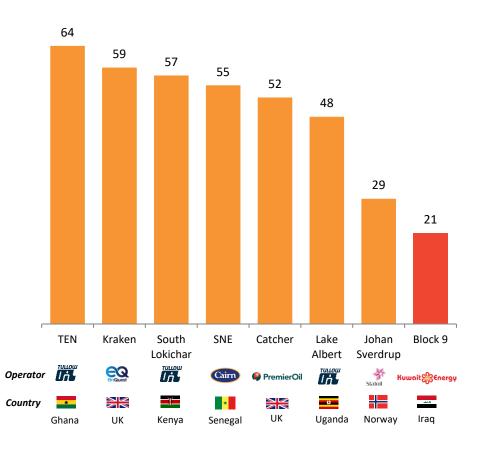


Financial Highlights

- Consistent operating cash flow generation even during low oil price environment
- Low operating cost and breakeven oil price
- Prudent financial policy, active portfolio management, majority debt maturity in 2019
- Strong liquidity position with additional \$20m available under the Vitol facility
- 5 Management expects convertible conversion and Siba start-up to de-leverage balance sheet, allowing optionality for the future

Breakeven Brent Price (\$/bbl)

Selected Dev't Projects Globally(1)





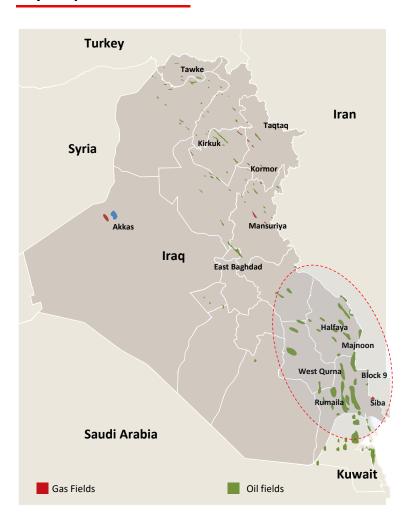


Operations Overview Iraq

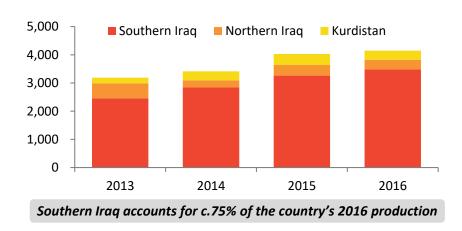
Southern Iraq: Prolific, Uninterrupted Oil Producing Region



Key Iraqi Oil Fields⁽¹⁾



Iraq Oil Production History (kbbl/d)⁽²⁾



International O&G Companies Producing in Iraq





Iraq Assets



Overview

- Portfolio of three oil & gas blocks⁽¹⁾ awarded in the
 2011 and 2012 licensing rounds
- Block 9 and Siba located in the Basra Province in Southern Iraq, close to the Kuwaiti border
- Kuwait Energy received 3 cargos from Iraqi government since the start of production, with a total amount of \$70.3m that constitutes the Company's share

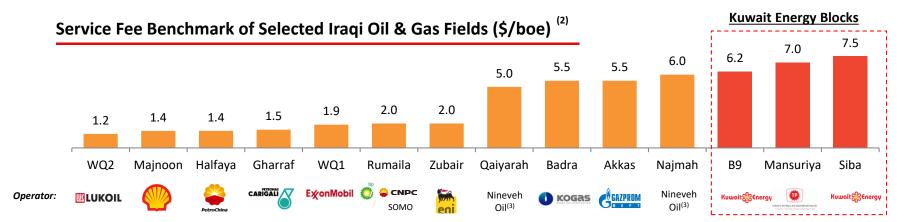
Asset Images





Block 9

Siba



⁽¹⁾ Includes Mansuriya which is currently under administrative hold.

⁽²⁾ Source: Petroleum Contracts and Licensing Directorate of the Iraqi Ministry of Oil.

⁽³⁾ Nineveh Oil is the State Oil Company of the Nineveh province in Iraq.

Iraq Licence Overview: Lower Oil Price Risk



Block 9 Illustrative Service Contract Structure

Deemed Revenue

(Export oil price X net oil prod'n, plus 50% of export oil price X net gas prod'n)



Up to 50% available

Cost Recovery

(Opex, Capex, past cost unrecovered)



Up to 30% X (deemed revenue - cost recovered)

Remuneration Fee⁽¹⁾

(R factor dependent)



Tax of 35% applied to recovered Remuneration fee

Add'l payments to the gov't

(Signature bonus, infrastructure fund contribution, training fee)



Contractor Revenue less gov't charges

- Contracts with 100% take or pay
- 50% of deemed revenue is allocated for cost recovery
- Service fee on dollar per boe basis, independent of oil price
- Service fee is based on R-factor, the \$/boe fee gradually decreases once revenue is greater than expenditures
- Southern Oil Company offtake of crude/gas produced
- "Paid-in-kind" in crude cargoes unless
 South Oil company elects for it to be paid in cash
- Increases payment and financing flexibility

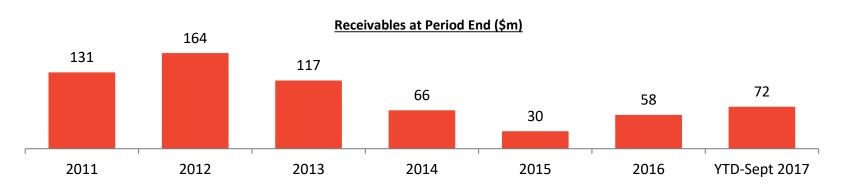
Kuwait Energy's Alliance with EGPC



Strategic Alliance with EGPC in Block 9 and Siba

- Kuwait Energy is in partnership with EGPC in both Block 9 and Siba
 - Farm-out of 10% working interest in Block 9 to EGPC completed in October 2015
 - Farm-out of 15% revenue working interest and 20% cost working interest to EGPC in Siba completed on 18 May 2017
- Management believes the alliance has key benefits to Kuwait Energy
 - Significantly enhances Kuwait Energy's relationship with EGPC
 - Improves the outlook for the Egyptian operations

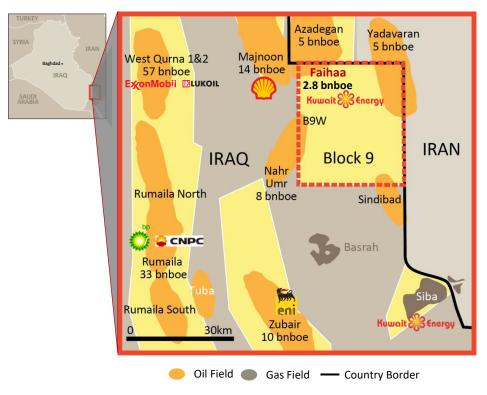
EGPC Receivables Successfully Managed (1)



Block 9 – Key Development Opportunity



Surrounded by Giant Oil Fields(1)



- Giant oil field in one of the most prolific oil regions in the world
 - Southern Iraq producing 3.5 mmbbl/d⁽²⁾
 - Well understood geology and proven basin
- Stable oil regime in Southern Iraq with IOCs having record of uninterrupted production
- 2P WI of 688 mmboe and 2C of 976 mmboe
- Three wells drilled and currently producing 16.0 kbbl/d gross (9.6 kbbl/d WI) YE 2017
- Field shared with Iran (Yadavaran)⁽⁴⁾ production on the Iranian side of 76.9 kboe/d⁽⁵⁾ in 2016
- Block 9 represents one of the largest independent-operated oil field developments globally ⁽⁶⁾
- Directors believe there will be no production restrictions from OPEC cuts

Source: Company filing, Wood Mackenzie.

Note: Companies in the map represent international operators (not including Iraq's state and national oil & gas companies); volumes represent recoverable resources as at 1 January 2017 according to Wood Mackenzie, except for Faihaa field which represents the gross 2P and 2C resources based on GCA report as at 31 December 2016.

- (1) Giant oil field defined as fields with > 500 mmboe of recoverable resources or with daily production exceeding 100 kboe/d.
- (2) Production for all fields represent 2016 average production based on Wood Mackenzie.
- (3) Represents average production rate YE 2017.
- (4) Yadavaran field not part of Kuwait Energy's asset portfolio; Faihaa field crosses over into Yadavaran.
- (5) Source: Wood Mackenzie.
- (6) Source: Wood Mackenzie: excluding fields operated by oil and gas majors and national oil and gas companies.

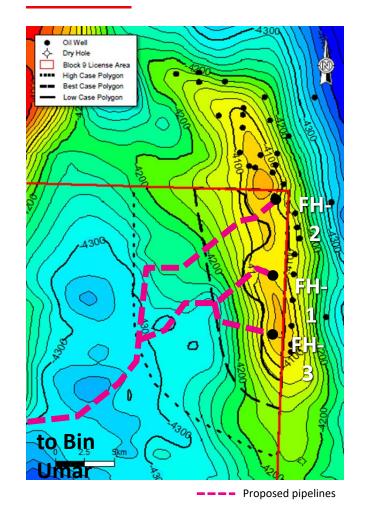
Block 9: Development Commencing on a Key Asset



Potentially Low Risk Development Play

- Large reserves and resource base already identified; over 2.5 bnboe 2P+2C discovered
- Production has commenced, providing early cash flow and reservoir understanding
- Onshore assets, near existing evacuation facilities
 - Knowledge of wells and structural features from nearby IOC/NOC operated fields
 - Same producing zones Yamama and Mishrif
- Secondary recovery techniques such as water and gas injection may be available, subject to approval and sufficient capex
 - Multiple precedents on similar fields in the region demonstrated recovery factors between 30-40%
- Kuwait Energy Full Field Development Plan targeting the full 2P+2C resource base

Faihaa Field



Source: GCA report.

Block 9: Reservoirs and Well Results



Reservoirs Overview

Late Cretaceous - Hartha & Sadi **Lower Fars** Good oil shown in the mud log **TERTIARAY** Nearby field shows tested oil Ghar No reserves or resources booked Pabdeh Dammam Late Cretaceous - Mishrif **Um Radhuma** More than 300 meters reservoir Shiranish Tested 3,380 bbl/d (20 API) Hartha Reserves and contingent resources Sadi Khasib Early Cretaceous – **Zubair** Mishrif Offset wells tested oil at rates of over **CRETACEOUS** 1,000 bbl/d **Ahmadi** Mauddud Mud log interpretation show oil zone Nahr Umr **Contingent resources** Shuaiba Zubair Early Cretaceous – Yamama (layer A and B) Ratawi More than 400 meters reservoir

Yamama

Sulaiy

Tested 5,000-7,000 bbl/d (35-37 API)

Reserves and contingent resources

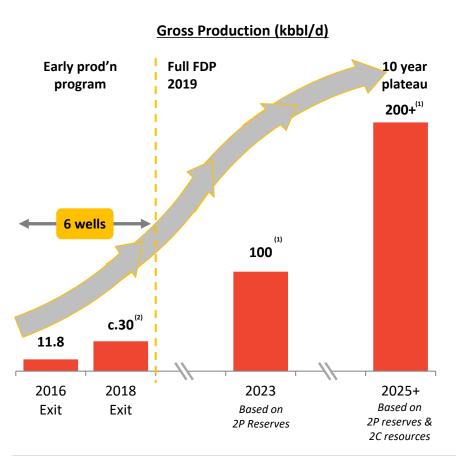
Faihaa-2 Well Results

- Faihaa-2 logged the entire
 Yamama reservoir and tested
 all four of the Yamama layers
 - 425 meters gross thickness
 - 293 meters net pay
 - API ranges between 35-44 degrees from the four layers
 - GOR ranges between 1,000-2,500 from the four layers
- Mishrif reservoir
 - 238 meters gross thickness
 - 201 meters net pay

Block 9 – Development Plan Concept



Production Potential (1)(2)



Field Development Plan

Early Production Program⁽³⁾

- 3 wells on production currently, and the 4th well is due to commence production in Q1 2018
- Two additional wells planned to be completed in 2018 and the third in 2019
- Gross production of c.30 kbbl/d targeted by 2018 YF⁽²⁾

Full Field Development

- Kuwait Energy is planning to submit a full field development plan (FDP) in 2019⁽⁴⁾ based on 2P+2C resources
- Production increases thereafter, with 125+ kbbl/d targeted by 2023 and 250+ kbbl/d by 2026⁽¹⁾
- Optionality to monetise part of stake post FDP⁽⁵⁾

Targeting gross production rate of 250,000 bbl/d by 2026(1)

Source: GCA report.

⁽¹⁾ Production profile based on management's best estimates in the early phase of the field development; key assumptions include: a) recovery factor of 20% and 35% for the Mishrif and Yamama reservoirs, respectively; b) implementation of water and gas injection projects in both the Yamama and Mishrif reservoirs; c) conversion of 2C resources.

⁽²⁾ Company estimate based on the assumption of 5 kbbl/d per well and a six-well development program by 2018 year end. (3) Currently scheduled to expire at the end of 2018. (4) If approved, a 20 year development licence would be granted. (5) Subject to pre-emption rights and approvals.

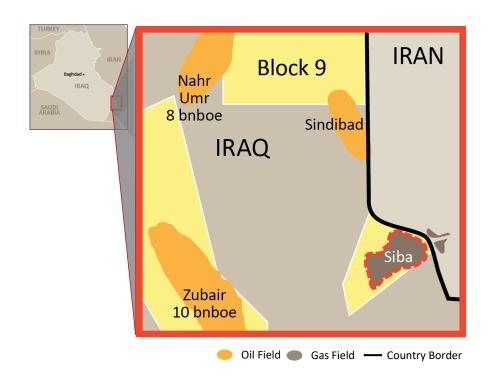
Siba – Material Gas Asset at Advanced Stage of Development



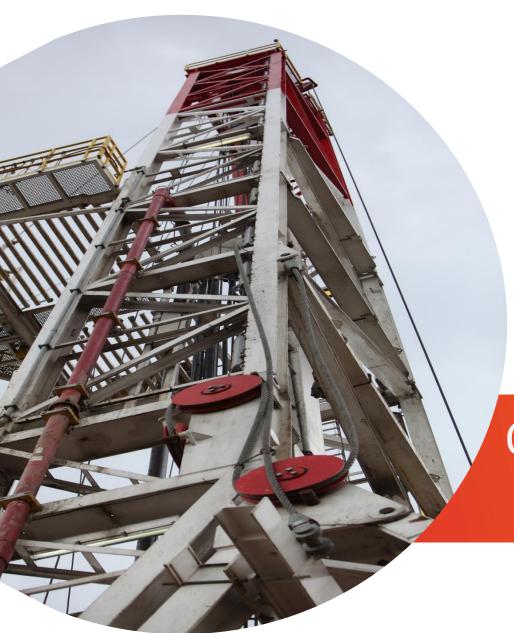
Highlights

- Expected to commence production in 1H 2018 at 25 mmscf/d of gas plus the associated condensate, and expected to reach plateau in June 2019
- Gas and condensate field with a 20-year service contract and a 5-year option to extend (2)
- Gas and condensate offtake with Southern Oil Company through a "take-or-pay" contract for 100 mmscf/d of gas
- Current gas shortage for power generation in Southern Iraq expected to provide a ready market
- Remuneration fee independent of gas and condensate price, paid on per boe of production (3) (4)
- Farm-out of 15% revenue WI / 20% cost WI to EGPC completed on 18 May 2017

Location Map







Operations Overview Egypt & other assets

Egypt Assets Overview



Highlights

- Four producing assets, three of which are operated by Kuwait Energy, with focus on infill drilling
- Track record of production growth and cash flow generation
- Plan for water injection to maintain pressure and achieve higher recovery in three fields
- Exploration potential across all Kuwait Energy fields
- Significant benefits from the strategic partnership with EGPC

Location Map



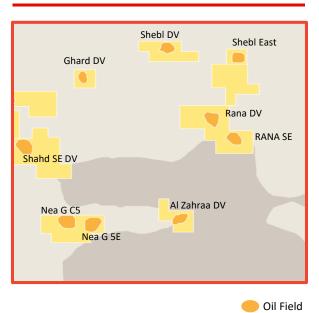
Asset Details

Field	Revenue Working	2P WI Reserves	2C WI Resources	WI Production (boepd) ⁽²⁾	
Tield	Interest	(mmboe) ⁽¹⁾	(mmboe) ⁽¹⁾	2016	2017
ERQ	49.5%	7	2	9,843	8,081
Area A*	70.0%	12	2	5,055	4,654
Burg El Arab*	100.0%	6	14	1,363	1,257
Abu Sennan*	25.0% ⁽⁴⁾	3	-	1,772	867
To	otal	27	18	18,033	14,859

East Ras Qattara (ERQ) & Area A

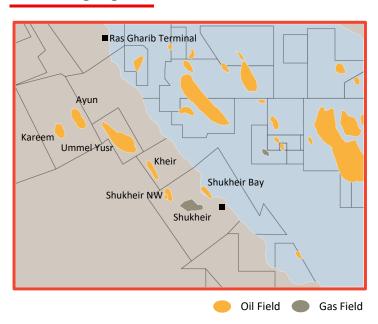


East Ras Qattara (ERQ) Highlights



- Located in the Western Desert around 120 km west of Cairo
- Kuwait Energy holds 49.5% non-operating interest
- Total of 9 discoveries made and has been producing since 2008
- Produced crude is processed at a General Petroleum Company (GPC) processing centre (88 km away) and limited facilities have been installed on the fields to date

Area A Highlights



- Located in the Eastern Desert operated by Kuwait Energy operated (70% WI)
- Potential to obtain gas rights as gas reserves are present on the asset
- The Area A crude is treated at on-site facilities and subsequently exported via GPC's Ras Shukheir oil terminal
- Ongoing water flooding program and gas resource potential in the area currently untapped

Source: Company filing.

Other Assets

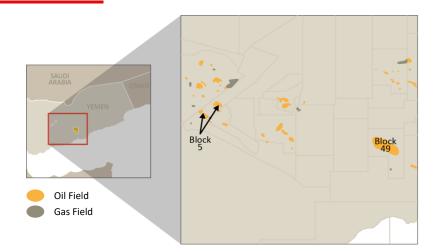


Oman Assets



- 25-year service contract for Karim Small Fields (KSF),
 a cluster of 13 oilfields and 7 discoveries
- 15% indirect interest in KSF via a 20% interest in Medco LLC, a subsidiary of Medco International
- Current operational focus on increasing production levels by well optimization, EOR and exploration
- Plan to drill 65 development, six appraisal wells over the next five years
- Management believes that there is potential to expand Oman asset base in the future

Yemen Assets



- Management believes that there is significant development or exploration potential in all of Kuwait Energy's blocks in Yemen
- Yemen operations on hold since April 2015 due to political instability
 - Shut-in production of 3.9 kboe/d in Q1 2015⁽¹⁾
 - Management hopes to resume production in the near future; political situation being monitored
- Untapped contingent resources within the blocks provide potential upside when the security situation improves





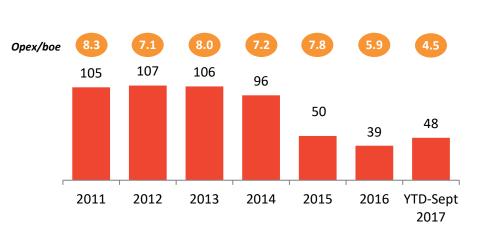
Corporate & Financials

Operations with Cash Generative Assets



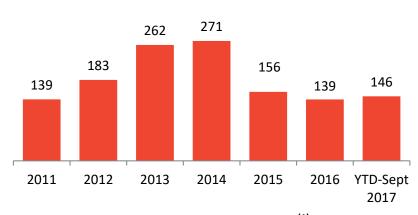


Consistent Cash Flow Generation

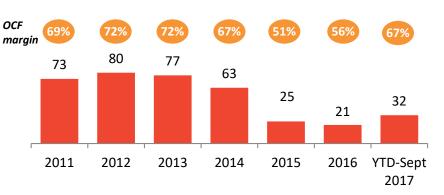


Average Realised Price (\$/boe)

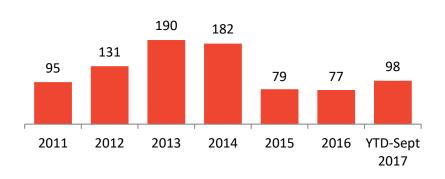
Revenue (\$m)



Operating Cash Flow (\$/boe)(1)



Operating Cash Flow (\$m)(1)



Iraqi remuneration revenue is not sensitive to oil price volatility (2)

Source: Company filing.

underlying concession agreements.

⁽¹⁾ Represents operating cash flow before change in working capital.

⁽²⁾ Mansuriya on administrative hold; remuneration fee in respect of Siba and Mansuriya deferred until cost pool is below 50% of revenue in a given period; 'remuneration' revenue is as defined/interpreted in the

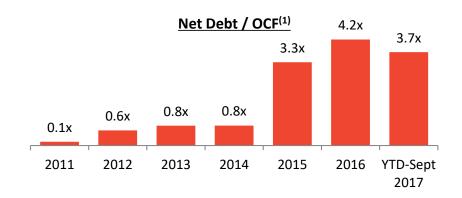
Low Cost Operator with Prudent Capital Structure



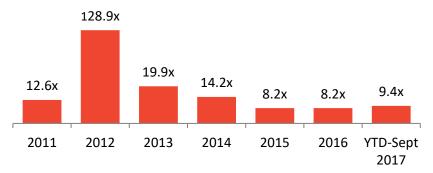
Key Elements of Financial Policy

- Funding policy aimed at ensuring that sufficient facilities are available to support business plan
 - 3-year plan and 12-month budgeting process
- Active portfolio management to optimise cash flows
 - Sale of 10% interest in Block 9 in 2015
 - Sale of 15% revenue WI / 20% cost WI in Siba in 2017
 - Sale of 25% interest in Abu Sennan in 2017
- Investment opportunities evaluated based on NPV, investment efficiency and payback period
 - Targeting primarily operated assets, allowing control of pace and quantum of spending
- No commodity price hedging or borrowings at floating interest rates
 - Revenue is typically priced in USD, the company's functional and presentational currency
 - Large portion of funded debt carries a fixed interest rate

Key Leverage Metrics



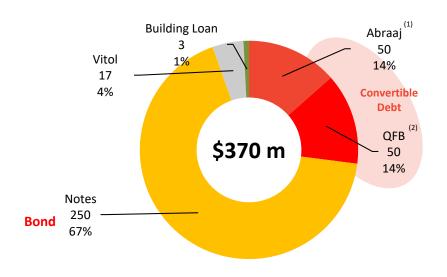
OCF⁽¹⁾ / Interest Expense



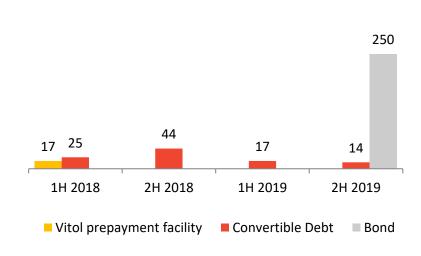
Capital Structure and Debt Profile



Debt Outstanding as at September 2017 (\$m)



Debt Maturities for Existing Facilities (\$m)



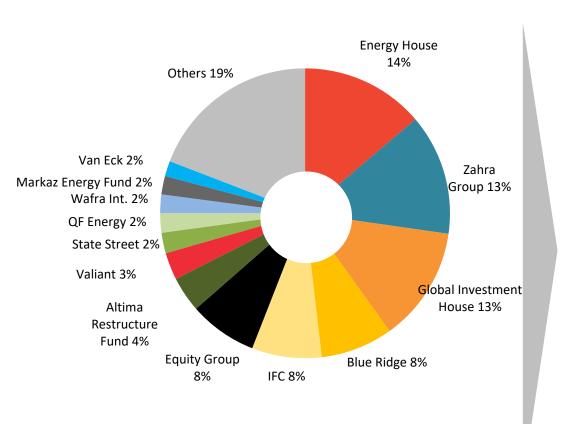
Credit Facilities Update

- Agreement signed with Vitol in December 2016 for a pre-payment facility of up to \$100m
 - \$40m was drawn down in December 2016
 - \$20m was drawn down in May 2017
 - \$20m was drawn down in December 2017
- \$250m bond issued in August 2014 at 9.5% coupon rate, maturing in 2019
- \$50m Abraaj and \$50m QBF convertible loans

Diverse Shareholder Base



Shareholder Structure 31 January 2018⁽¹⁾





An indirect subsidiary of Kuwait Finance House (a large Islamic Bank)

Zahra Group

A Kuwait based private shareholding company with business primarily in the oil & gas and petrochemical sectors

Global Investment House

An asset management and investment banking company operating in 7 countries in MENA

Blue Ridge

A New York-based hedge fund that has been a Kuwait Energy shareholder since 2008

IFC

A member of the World Bank Group that has been involved with Kuwait Energy since 2009

Equity Group

 A Chicago-based private investment firm focusing on real estate, energy, logistics, transportation, media and health care





Summary

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- Shareholder focused, prudent financial policy
- Experienced management team





Appendix

Management Team











Name

Dr. Mansour Aboukhamseen

....

Abdel (Abby) Badwi

Aurangzeb Bozdar Interim Chief

Ebrahem Abdullah

Position

Executive Chairman

Chief Executive Officer

Financial Officer

Acting Chief Operations Officer

- Co-founder of Kuwait Energy
- 12 years at Kuwait Energy
- Over 25 years of Oil & Gas experience
- Previously worked at Kuwait Oil Company
- Ph.D in Modern
 History from U.C.
 Berkeley, California,
 USA

- Over 40 years of upstream Oil & Gas experience
- Previously served as
 Chief Executive Officer
 of Bankers Petroleum
 Ltd, also as Chief
 Executive Officer of
 Rally Energy Corp, as
 well as President of
 Corundum Energy Ltd
- B.Sc in Geology from Alexandria University, Egypt

- Over 18 years of Oil & Gas experience
- Previously worked as
 Group Financial
 Controller (9 years)
 and Senior Finance
 Advisor for Premier Oil
 plc
- Fellow Chartered
 Certified Accountant
 (UK) and Fellow
 Chartered Accountant
 (PAK)

- 18 years of experience10 years of which atKuwait Energy
- Previously worked in KNPC
- Experienced in O&GProjects & Operations
- Vienna University"Global Energy MBA"
- Kuwait University
 "Bachelor Degree in Chemical Engineering"

Career

Highlights

Asset Snapshot



Detailed Ownership by Asset

	Asset	KE Operator	Revenue WI ⁽¹⁾⁽²⁾	Cost WI ⁽¹⁾	Partners	Licence Expiry
Iraq	Block 9 ⁽³⁾	\checkmark	60.00%	60.00%	Dragon Oil 30%, EGPC 10%	_(5)
	Siba	✓	30.00%	40.00%	TPAO 30%, Missan Oil Company 25%, EGPC 15%	2032
	Mansuriya	×	22.50%	30.00%	TPAO* 37.5%, OEC 25%, KOGAS 15%	2031
Egypt	Abu Sennan	✓	25.00%	53.00%	Dover 28%, Rockhopper 22%, Global Connect 25%	2032 - 2036
	Burg El Arab (BEA)	\checkmark	100.00%	100.00%	-	2021
	Area A	✓	70.00%	70.00%	Petrogas 30%	2019 - 2023
	East Ras Qattara (ERQ)	×	49.50%	49.50%	ENAP Sipetrol* 50.5%	2027 – 2031
Yemen	Block 5	✓	15.00%	15.00%	YICOM 20%, KUFPEC 20%; Newco 15% ⁽⁴⁾ , Total 15%, ExxonMobil 15%	2018 ⁽⁶⁾
	Block 49	✓	64.00%	75.29%	Consolidated Contractors Company 21%, TYC 15%	_(5)
Oman	Karim Small Fields (KSF)	×	15.00%	15.00%	Medco Energy* 51%, Oman Oil Company 25%, Vision Oil 5%, Petrovest 4%	

⁽¹⁾ Source: GCA report as at 31 December 2016. * Denotes operatorship.

⁽²⁾ Revenue WI is the percentage interest of Kuwait Energy in the revenues derived from sale of production from an asset, before taking into account any taxes, fees, royalties or other payments.

⁽³⁾ Kuwait Energy is currently engaged in a dispute under which the claimant asserts that it has a right to an increased non-controlling share. Kuwait Energy believes that the claimant's position will not be vindicated, and Kuwait Energy is firmly committed to vigorously rebutting the claim. (4) Newco was formed by two Russian companies: Mashinoexport and Zarubezhgeologiya. (5) In Block 9 and Block 49, 20 year licences are 2 expected to be granted for each approved development area; each with a possible 5 year extension period. (6) A number of Force Majeure events have occurred hence licence for Block 5 will not expire before March 2018; a 5 year extension of the licence is likely.

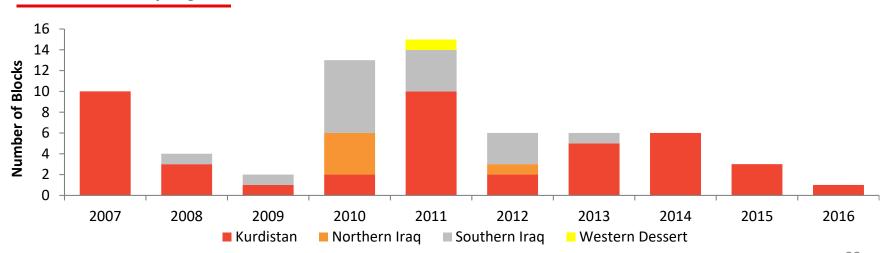
Overview of Historical Iraqi Licence Rounds



Iraq Licensing Rounds Overview

- There have been four licencing rounds over the past seven years in Iraq, primarily focusing on discovered resources opportunities
 - In 2009, 35 international oil companies were pre-qualified to participate in Iraq's first petroleum licensing round
 - Invited to bid on six oil fields and two undeveloped gas fields; contract signed with Zubair, West Qurna 1, Rumaila and the Misan Group fields
- 2nd bid round (2009): seven contracts awarded
- 3rd bid round (2010): three gas fields tendered and awarded including Siba and Mansuriya
- 4th licensing round (2012), an exploration licensing round in which four blocks were awarded including Block 9

Blocks Awarded by Region



Source: Wood Mackenzie

Board of Directors



Member	Experience			
Dr Mansour Aboukhamseen Executive Chairman Member: Nomination mm.	Co-founder of Kuwait Energy Previously worked at KOC			
Abdel F. (Abby) Badwi Chief Executive Officer Member: Remuneration Comm. Member: Nomination Comm.	Current Executive Chairman of Growmax Resources Corp. Past CEO & Vice Chairman of Bankers Petroleum (TSX listed) Former President, CEO and Director of Rally Energy			
Mohammad Ahmad Husain Member: Audit & Risk Comm.	34 years of experience in the Kuwait oil & gas industry President and CEO at EQUATE Petrochemical Company and Director at GPCA			
Ignacio de Calonje Non-Executive Director	20 years' banking experience Chief Investment Officer in the Oil & Gas Division of the International Finance Corporation (IFC)			
Ali Khalil Non-Executive Director	Chief Operating Officer of Markaz Vice-Chairman of the Investment and other Management Committees at Markaz			
Husain Kothari Non-Executive Director	Co-founder/MD of Zahra Group and a significant shareholder in the Company Co-founder and former CFO of the Company			
Shawn Reynolds Non-Executive Director	Portfolio Manager for VanEck Global and a shareholder in the Company Previously worked as an analyst at Goldman Sachs, Leham Brothers and Credit Suisse and as a petroleum geologist at Tenneco Oil Co.			
Dominic Redfern Non-Executive Director	17 years at Morgan Grenfell & Co. Limited and Deutsche Bank Former Managing Director in Deutsche's Equity Division Former co-owner and manager of Mandala Capital Limited			
Yousif Al Qabandi Non-Executive Director	 30 years' experience in the oil sector Has held various senior positions at Kuwait Petroleum Corporation (KPC) Chairman of the Audit Committee in Kuwait Petroleum International (KPI) 			

Commitment to HSSE and Social Responsibilities



Corporate Social Responsibility (CSR)

- Active local community engagement, as an indigenous operator
- Contribution to the sustainable development of people and economies in the MENA region

Health, Safety, Sustainability and Environment (HSSE)

- International HSSE standards
- HSSE program overseen by the CEO
- HSSE measures are part of the annual corporate performance review
- A primary criteria for the subcontractor selection process



Green Wall Project - Kuwait



School desks giveaway (made from recycled wooden waste) – Iraq



Last updated: January 2018

For any inquiries, please contact the Investors Affairs Team

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